



# 2008 Half Year Results

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Chief Financial Officer

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## Highlights

- High growth in emerging markets, significant volumes slowdown in some developed markets
- Strong pricing overall
- Positive contribution from the Orascom Cement acquisition with its strongly growing markets in the Middle East and Africa and low cost positions
- Strong cost control visible in the face of higher inflation factors
- Current Operating Income up 18% for the first half of the year (up 24% at constant exchange rates) and up 8% for the second quarter (up 14% at constant exchange rates)

## Key Figures

€m	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
<b>Sales</b>	<b>8,385</b>	<b>9,069</b>	<b>+ 8%</b>	<b>4,690</b>	<b>5,069</b>	<b>+ 8%</b>
EBITDA	1,828	2,116	+ 16%	1,253	1,351	+ 8%
<b>Current Operating Income</b>	<b>1,360</b>	<b>1,611</b>	<b>+ 18%</b>	<b>1,015</b>	<b>1,099</b>	<b>+ 8%</b>
<i>Operating Margin</i>	<i>16.2%</i>	<i>17.8%</i>	<i>+ 160bp</i>	<i>21.6%</i>	<i>21.7%</i>	<i>+ 10bp</i>
Net income Group share	934	911	nm <sup>(3)</sup>	572	761	nm
Excluding one-off items <sup>(1)</sup>	673	773	+ 15%	572	623	+ 9%
<b>Earnings per share (in €) <sup>(2)</sup></b>	<b>5.38</b>	<b>4.75</b>	<b>nm</b>	<b>3.31</b>	<b>3.96</b>	<b>nm</b>
Excluding one-off items <sup>(1)</sup>	<b>3.88</b>	<b>4.03</b>	<b>+ 4%</b>	<b>3.30</b>	<b>3.24</b>	<b>- 2%</b>
<b>Free cash flow</b>	<b>76</b>	<b>129</b>	<b>+ 70%</b>	<b>263</b>	<b>307</b>	<b>+ 17%</b>
Net debt	9,445	17,323	+ 83%			

(1) Excluding net capital gains on sale of Turkish assets and Roofing in 2007, of Egypt-Titan JV in Q2 2008, and legal provision adjustment for the 2002 Gypsum case

(2) Average number of shares: 173.7m in 2007, 191.8m in 2008

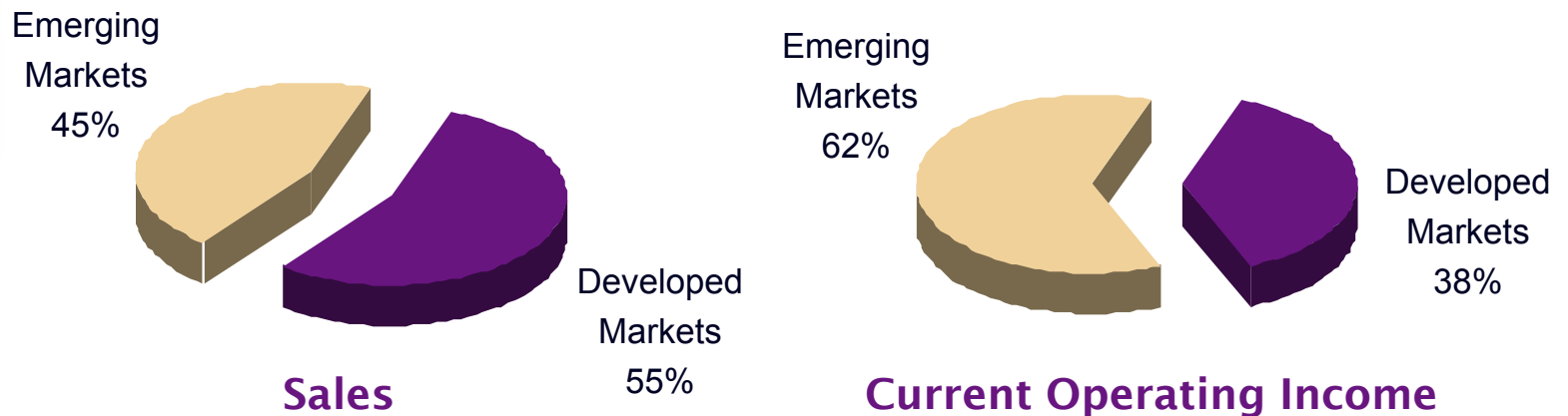
(3) Not meaningful

(4) Defined as the net operating cash generated by continuing operations less sustaining capital expenditures

# Key Figures

€m	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation @ cst fx	2007	2008	Variation @ cst fx
<b>Sales</b>	<b>8,385</b>	<b>9,069</b>	<b>+ 8% + 14%</b>	<b>4,690</b>	<b>5,069</b>	<b>+ 8% + 15%</b>
<i>Emerging Markets</i>	3,136	4,098	+ 31%	1,720	2,259	+ 31%
<i>Developed Markets</i>	5,249	4,971	- 5%	2,970	2,810	- 5%
<b>Current Operating Income</b>	<b>1,360</b>	<b>1,611</b>	<b>+ 18% + 24%</b>	<b>1,015</b>	<b>1,099</b>	<b>+ 8% + 14%</b>
<i>Emerging Markets</i>	658	1,004	+ 53%	431	619	+ 44%
<i>Developed Markets</i>	702	607	- 14%	584	480	- 18%

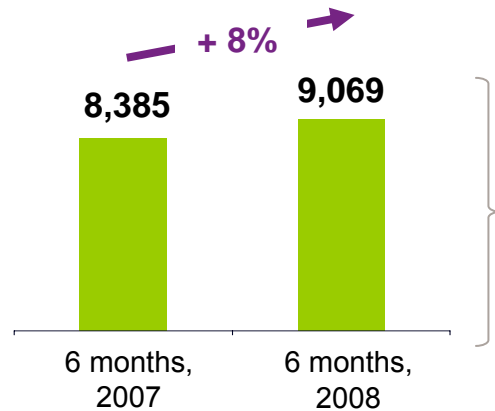
## 6 Months 2008 YTD



# Sales up 8%

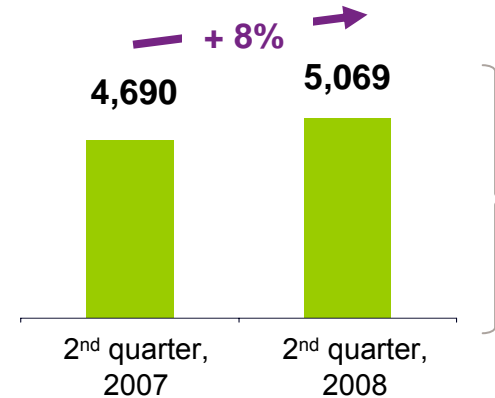
Solid Growth from Emerging Markets Outweighs Lower Demand in Some Specific Mature Markets

€m	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Cement	4,568	5,334	+ 17%	2,561	2,960	+ 16%
Aggregates & Concrete	2,997	2,930	- 2%	1,721	1,698	- 1%
Gypsum	814	788	- 3%	405	396	- 2%
Other	6	17		3	15	
<b>Total</b>	<b>8,385</b>	<b>9,069</b>	<b>+ 8%</b>	<b>4,690</b>	<b>5,069</b>	<b>+ 8%</b>



Excluding scope and currency effects:

**+ 6%**



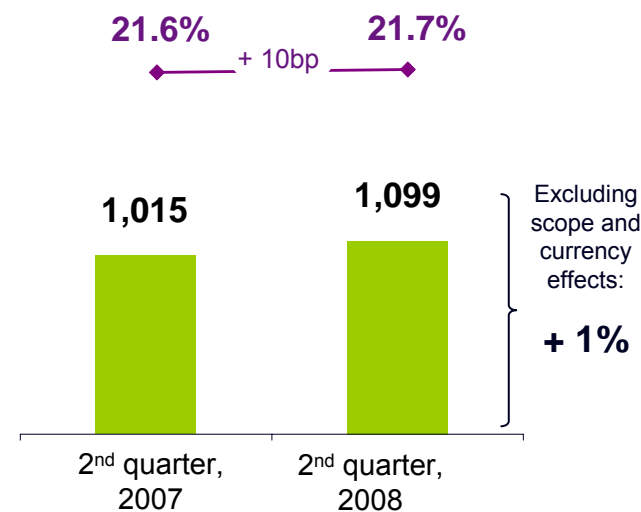
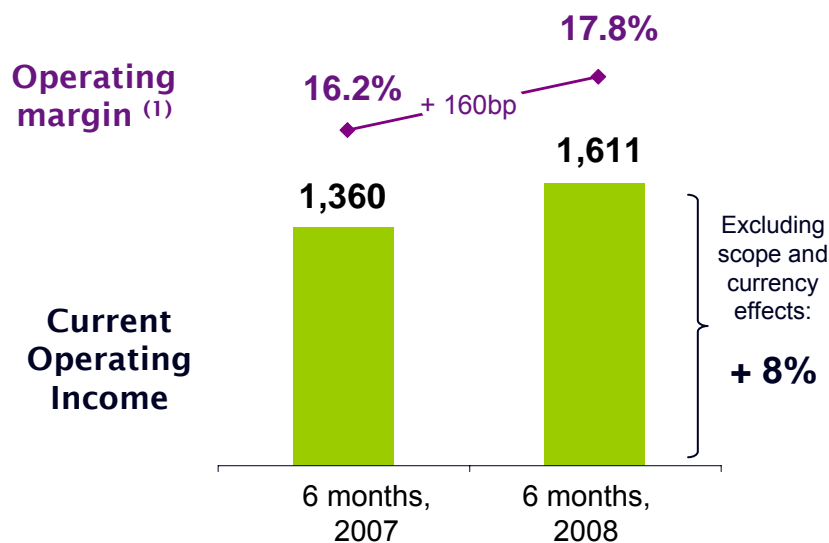
Excluding scope and currency effects:

**+ 7%**

# Current Operating Income up 18%

Strong Emerging Markets and Benefit of Orascom Acquisition  
Adverse 6% Impact of Exchange Rates

€m	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Cement	1,070	1,380	+ 29%	772	911	+ 18%
Aggregates & Concrete	244	237	- 3%	226	211	- 7%
Gypsum	82	31	- 62%	36	11	- 69%
Holding & Other	(36)	(37)		(19)	(34)	
<b>Total</b>	<b>1,360</b>	<b>1,611</b>	<b>+ 18%</b>	<b>1,015</b>	<b>1,099</b>	<b>+ 8%</b>

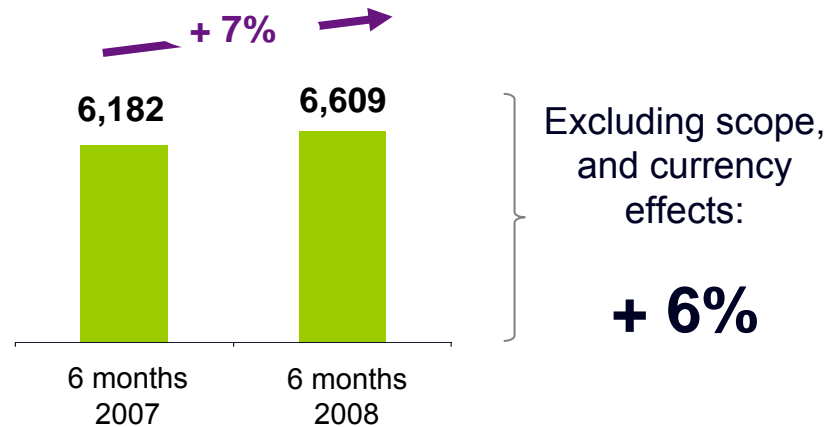


# Cost of Sales

## Cost Control in a Context of High Inflation

€m	6 Months	
	2007	2008
Cement	3,482	3,913
Aggregates & Concrete	2,482	2,430
Gypsum	632	661
Eliminations & Other	(414)	(395)
<b>Total</b>	<b>6,182</b>	<b>6,609</b>
<hr/>		
<i>Total as % of Sales</i>	<i>73.7%</i>	<i>72.9%</i>

2 <sup>nd</sup> Quarter	
2007	2008
<b>3,254</b>	<b>3,523</b>
<hr/>	
<i>69.4%</i>	<i>69.5%</i>

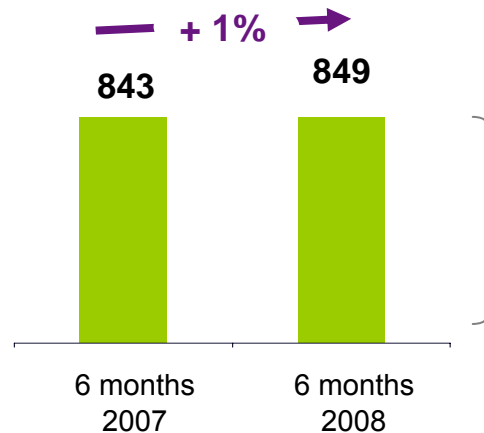


# Selling and Administrative Expenses

## Dynamics of Cost Reduction

€m	6 Months	
	2007	2008
Cement	422	437
Aggregates & Concrete	276	266
Gypsum	112	109
Eliminations & Other	33	37
<b>Total</b>	<b>843</b>	<b>849</b>
<i>Total as % of Sales</i>	<i>10.1%</i>	<i>9.4%</i>

2 <sup>nd</sup> Quarter	
2007	2008
<b>421</b>	<b>447</b>
<i>9.0%</i>	<i>8.8%</i>



Excluding scope and currency effects:

**+ 1%**



Cement

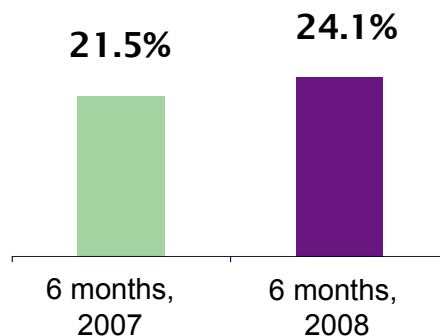


# Cement Highlights

Solid Results Improvement Like for Like  
and Contribution from Orascom: COI up 29%

MT	6 Months				2 <sup>nd</sup> Quarter			
	2007	2008	Variation	lfl	2007	2008	Variation	lfl
Volumes	65.7	77.9	+ 19%	+ 2%	36.4	43.0	+ 18%	+ 1%
<b>€m</b>								
Sales <sup>(1)</sup>	4,974	5,730	+ 15%	+ 10%	2,779	3,176	+ 14%	+ 10%
EBITDA	1,358	1,707	+ 26%	+ 12%	916	1,074	+ 17%	+ 6%
Current Operating Income	1,070	1,380	+ 29%	+ 14%	772	911	+ 18%	+ 7%
<i>Of which: Emerging Markets</i>	54%	67%			49%	62%		

## Operating margin <sup>(2)</sup>



- Solid pricing trends in most countries in a high inflation environment notably in energy costs
- Solid volume growth in emerging markets more than offset soft conditions in a few developed markets
- Cost reduction program and Orascom contribution improved margin

(1) Before elimination of inter divisional sales  
(2) Current Operating Income / Sales

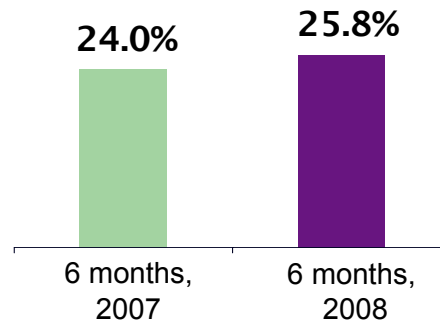
# Cement: Western Europe

Cost Control More than Offset

Volume Softness in Spain and the United Kingdom

MT	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes <sup>(1)</sup>	17.1	16.8	- 2%	9.2	8.9	- 3%
<b>€m</b>						
Sales <sup>(2)</sup>	1,518	1,484	- 2%	808	802	- 1%
EBITDA	451	464	+ 3%	288	291	+ 1%
Current Operating Income	365	383	+ 5%	244	251	+ 3%

## Operating margin <sup>(3)</sup>



- Volumes remaining firm in France, softer Spain and the UK
- Tight cost control in a context of high inflation on costs

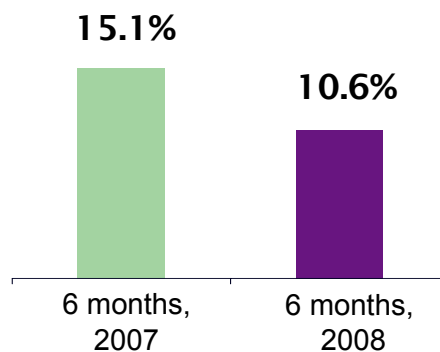
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

# Cement: North America

## Lower Volumes in the United States

MT	6 Months				2 <sup>nd</sup> Quarter			
	2007	2008	Var	lfl	2007	2008	Var	lfl
Volumes <sup>(1)</sup>	8.8	7.9	-10%	- 10%	5.5	5.0	-9%	- 9%
<b>€m</b>								
Sales <sup>(2)</sup>	839	698	-17%	- 7%	523	432	-17%	- 7%
EBITDA	192	133	-31%	- 26%	179	120	-33%	- 26%
Current Operating Income	127	74	-42%	- 38%	146	91	-38%	- 32%

### Operating margin <sup>(3)</sup>



- Pricing remains firm overall
- Sales and production volumes decline in the United States
- Tight cost control could not offset rising trends in input costs and adverse foreign exchange

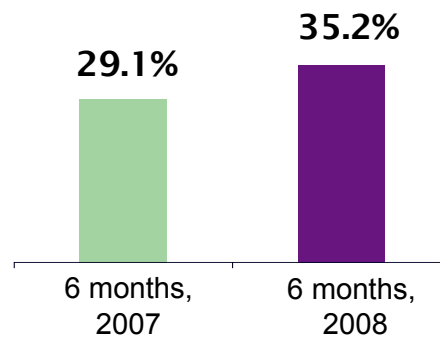
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

## Cement: Middle East

Positive Market Trends Overall; Strong Cost Inflation

MT	6 Months				2 <sup>nd</sup> Quarter			
	2007	2008	Var	lfl	2007	2008	Var	lfl
Volumes <sup>(1)</sup>	3.6	9.6	nm	+ 2%	2.0	5.4	nm	-
<b>€m</b>								
Sales <sup>(2)</sup>	203	534	nm	+ 22%	116	311	nm	+ 25%
EBITDA	68	221	nm	+ 3%	43	128	nm	- 1%
Current Operating Income	59	188	nm	+ 2%	38	112	nm	- 3%

### Operating margin <sup>(3)</sup>



- Solid growth in volumes overall
- Strong price increases in a context of high increases in energy costs, notably in Jordan
- Orascom strongly contributed to the results of the region

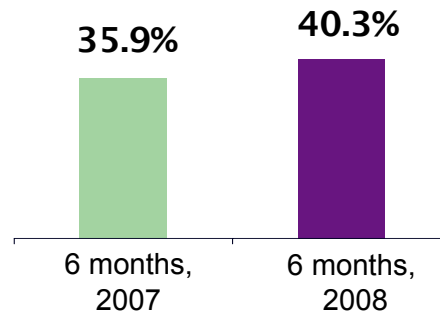
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

# Cement: Central And Eastern Europe

## Dynamic Market Trends; Results Strongly Up Again

MT	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes <sup>(1)</sup>	7.1	7.9	+ 11%	4.4	4.9	+ 11%
<b>€m</b>						
Sales <sup>(2)</sup>	501	668	+ 33%	317	426	+ 34%
EBITDA	198	288	+ 45%	157	212	+ 35%
Current Operating Income	180	269	+ 49%	148	202	+ 36%

### Operating margin <sup>(3)</sup>



- Sustained market trends overall
- Solid pricing across the countries
- Tight cost management and improved plant performance

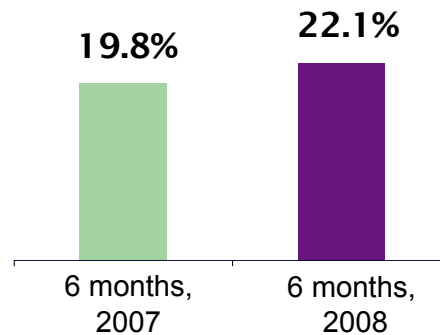
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

# Cement: Latin America

Positive Market Trends Overall; Brazil Improving

MT	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes <sup>(1)</sup>	4.2	4.5	+ 7%	2.2	2.4	+ 9%
<b>€m</b>						
Sales <sup>(2)</sup>	329	375	+ 14%	168	193	+ 15%
EBITDA	83	101	+ 22%	43	49	+ 14%
Current Operating Income	65	83	+ 28%	34	40	+ 18%

## Operating margin <sup>(3)</sup>



- Good volume trends in most countries
- Prices improving in Brazil

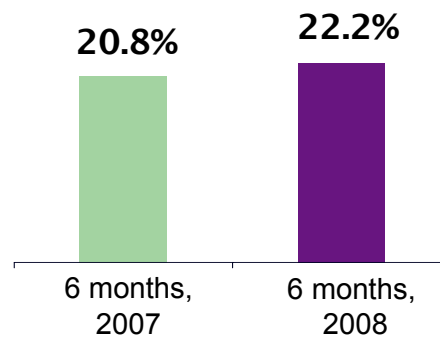
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

# Cement: Africa

## Dynamic Market Trends; High Cost Inflation

MT	6 Months				2 <sup>nd</sup> Quarter			
	2007	2008	Var	lfl	2007	2008	Var	lfl
Volumes <sup>(1)</sup>	8.2	11.4	+ 39%	+ 13%	4.2	5.9	+ 40%	+ 13%
<b>€m</b>								
Sales <sup>(2)</sup>	866	1,173	+ 35%	+ 18%	459	599	+ 31%	+ 18%
EBITDA	210	312	+ 49%	+ 12%	117	172	+ 47%	+ 5%
Current Operating Income	180	260	+ 44%	+ 13%	103	144	+ 40%	+ 4%

### Operating margin <sup>(3)</sup>



- Market demand growing at sustained rates in most markets
- Pricing improving in a context of high cost inflation
- Orascom results contributed to the strong growth in the region results

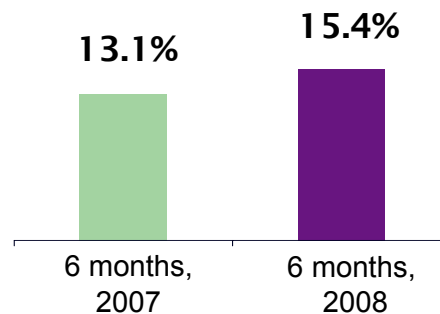
(1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

# Cement: Asia

## Solid Growth and Tight Cost Control

MT	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes <sup>(1)</sup>	16.7	19.8	+ 19%	8.9	10.5	+ 18%
<b>€m</b>						
Sales <sup>(2)</sup>	718	798	+ 11%	388	413	+ 6%
EBITDA	157	188	+ 20%	90	102	+ 13%
Current Operating Income	94	123	+ 31%	59	71	+ 20%

### Operating margin <sup>(3)</sup>



- (1) By destination  
 (2) Before elimination of inter divisional sales  
 (3) Current Operating Income / Sales

- Solid volume growth in most countries; China temporarily impacted from harsh weather in Q1 and Sichuan earthquake in Q2
- Price increases combined with tight cost control in a context of high inflation on costs
- In China, positive pricing trends and closure of wet process lines contributed to improved results



# Aggregates & Concrete

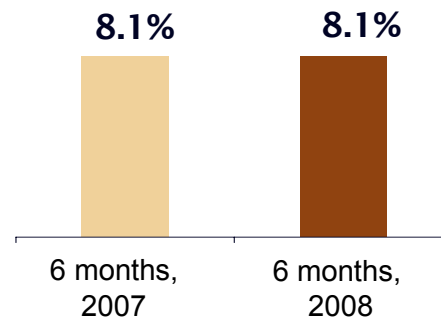
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# Aggregates & Concrete Highlights

## Tight Cost Management, Pricing Improvement

€m	6 Months				2 <sup>nd</sup> Quarter			
	2007	2008	Variation @ cst fx		2007	2008	Variation @ cst fx	
Sales <sup>(1)</sup>	3,002	2,933	- 2%	+ 4%	1,724	1,699	- 1%	+ 5%
EBITDA	372	358	- 4%	+ 2%	294	270	- 8%	- 1%
Current Operating Income	244	237	- 3%	+ 2%	226	211	- 7%	- 1%

### Operating margin <sup>(2)</sup>



- Construction softness in the United States, Spain and the United Kingdom adversely impacted our volumes
- Solid price improvement combined with tight cost control mostly offset lower volumes
- Unfavorable currency impact (12m€ YTD on Current Operating Income)

(1) Before elimination of inter divisional sales  
 (2) Current Operating Income / Sales

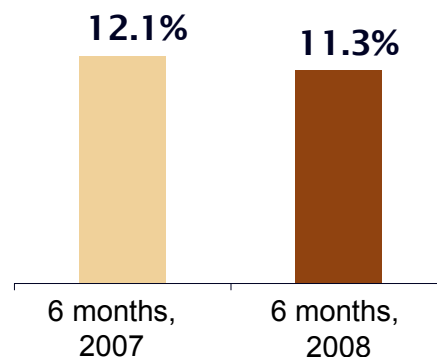
# Pure Aggregates

Pricing Improvement and Strict Cost Control

Mitigate Volume Softness

MT	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes	118.7	113.8	- 4%	70.5	67.9	- 4%
<b>€m</b>						
Sales <sup>(1)</sup>	1,161	1,119	- 4%	681	655	- 4%
EBITDA	226	204	- 10%	178	157	- 12%
Current Operating Income	141	126	- 11%	132	119	- 10%

Operating margin <sup>(2)</sup>



- United States and Spain affected by declining markets
- Overall price level 7% above last year
- Strict cost control in a context of high cost inflation
- Unfavorable currency impact (8m€ YTD on Current Operating Income)

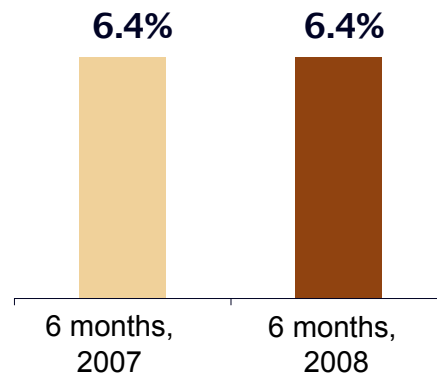
(1) Before elimination of inter divisional sales  
 (2) Current Operating Income / Sales

# Ready-Mix Concrete

## Positive Pricing and Tight Cost Control

Mm <sup>3</sup>	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes	20.9	20.6	- 1%	11.1	11.3	+ 2%
€m						
Sales <sup>(1)</sup>	1,688	1,678	- 1%	907	917	+ 1%
EBITDA	139	139	-	91	86	- 5%
Current Operating Income	108	107	- 1%	75	71	- 5%

### Operating margin <sup>(2)</sup>



- (1) Before elimination of inter divisional sales  
 (2) Current Operating Income / Sales

- Solid pricing, innovation and tight cost control offset lower volumes in the United States, Spain and the United Kingdom
- Innovation : sales of Value Added Products now represent 23% of Ready-Mix volumes vs. 20% in H1 07
- Unfavorable currency impact (5m€ YTD on Current Operating Income)



# Gypsum

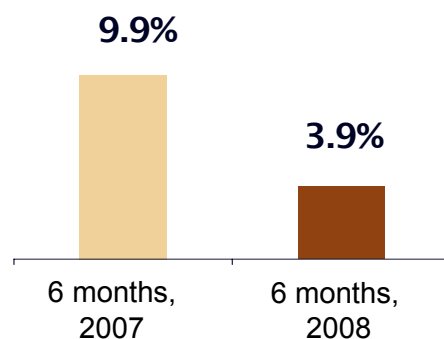


# Gypsum

## Results Affected by United States Market Situation

Mm <sup>2</sup>	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Variation	2007	2008	Variation
Volumes	362	382	+ 6%	182	193	+ 6%
<b>€m</b>						
Sales <sup>(1)</sup>	826	801	- 3%	411	403	- 2%
EBITDA	117	70	- 40%	54	31	- 43%
Current Operating Income	82	31	- 62%	36	11	- 69%

### Operating margin <sup>(2)</sup>



- Division's results affected by the impact of the severe correction in prices in the United States
- Elsewhere, price increases and volume growth partly mitigated the impact of high energy costs

(1) Before elimination of inter divisional sales  
 (2) Current Operating Income / Sales

# Net Income

Credits: Photolèque Eiffage/Daniel Jamme

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## Net Income

Results Improving 15% Excluding One-off Items <sup>(1)</sup>

€m	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
<b>Current Operating Income</b>	<b>1,360</b>	<b>1,611</b>	<b>1,015</b>	<b>1,099</b>
Other income (expenses)	82	136	(26)	161
Finance costs, net	(244)	(390)	(96)	(200)
Income from associates	27	1	15	17
Income taxes	(307)	(275)	(256)	(213)
Income from discontinued operations	131	-	-	-
Minority interests	(115)	(172)	(80)	(103)
<b>Net income Group Share</b>	<b>934</b>	<b>911</b>	<b>572</b>	<b>761</b>
<b>Excluding one-off items <sup>(1)</sup></b>	<b>673</b>	<b>773</b>	<b>572</b>	<b>623</b>

(1) Excluding net capital gains on sale of Turkish assets and Roofing in 2007, of Egypt-Titan JV in Q2 2008, and legal provision adjustment for the 2002 Gypsum case

## Income Taxes

### Positive Impact of Orascom Consolidation and Taxation of Gain on Disposal

<b>Normalized tax rate</b>	<b>28%</b>
Impact of Orascom Cement acquisition	(4)%
Taxation of gain on disposal	(4)%
<b>Effective tax rate H1 2008</b>	<b>20%</b>

## Earnings Per Share

€	6 Months	2 <sup>nd</sup> Quarter
<b>Earnings per share 2007</b>	<b>5.38</b>	<b>3.31</b>
2007 Net gain on Roofing division disposal	-0.70	-
2007 Net gain on Turkish assets	-0.80	-0.01
2008 Net gain on participation in Egyptian JV with Titan	0.94	0.94
Legal provision adjustment for the 2002 Gypsum case	-0.22	-0.22
COI improvement after tax	0.35	0.13
Orascom acquisition		
Impact on results net of finance cost	0.24	0.20
Increase in number of shares (reserved capital increase)	-0.44	-0.39
<b>Earnings per share 2008</b>	<b>4.75</b>	<b>3.96</b>

# Cash Flow Statement & Balance Sheet Highlights

Credits: Photolèque Eiffage/Daniel Jamme

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# Cash Flow

## Impact of Orascom Cement Acquisition

€m	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
Cash flow from operations	1,310	1,462	1,102	1,071
Change in working capital	(845)	(980)	(616)	(576)
Sustaining capex	(389)	(353)	(223)	(188)
<b>Free cash flow</b>	<b>76</b>	<b>129</b>	<b>263</b>	<b>307</b>
Development investments	(1,213)	(9,375)	(707)	(696)
Divestments	2,387	321	42	300
<b>Cash flow after investments</b>	<b>1,250</b>	<b>(8,925)</b>	<b>(402)</b>	<b>(89)</b>
Dividends	(621)	(857)	(616)	(843)
Equity issuance (repurchase)	(272)	2,512	37	8
Currency fluctuation impact	82	360	27	(33)
Change in fair value	(23)	14	(28)	(9)
Others <sup>(1)</sup>	(16)	(1,742)	(23)	(222)
<b>Net debt reduction (increase)</b>	<b>400</b>	<b>(8,638)</b>	<b>(1,005)</b>	<b>(1,188)</b>
Net debt at the beginning of period	9,845	8,685	8,440	16,135
<b>Net debt at period end</b>	<b>9,445</b>	<b>17,323</b>	<b>9,445</b>	<b>17,323</b>

## Investments and Divestments

€m	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
Sustaining capital expenditures	389	353	223	188
Development capital expenditures	336	663	200	419
Acquisitions	877	8,712	507	277
<i>Of which: Orascom Cement</i> <sup>(1)</sup>	-	8,338	-	1
<b>Capital expenditure</b>	<b>1,602</b>	<b>9,728</b>	<b>930</b>	<b>884</b>
<b>Divestments</b> <sup>(2)</sup>	<b>2,387</b>	<b>321</b>	<b>42</b>	<b>300</b>

(1) Including the investment in Grupo GLA Cemtor SA to acquire the 50% stake of former Orascom's partner

(2) Main divestments: 2007 – Roofing Division, joint venture in Central Anatolia (Turkey)  
2008 – Joint-venture with Titan in Egypt

## Balance Sheet

€m	Dec. 31, 2007	June 30, 2008
Capital Employed	22,082	32,595
<i>Out of which:</i>		
<i>Goodwill</i>	7,471	14,101
<i>Prop, plant &amp; equip.</i>	11,904	14,863
<i>Working Capital</i>	1,904	2,823
<i>Other</i>	803	808
Financial assets	1,096	1,196
<b>Total</b>	<b>23,178</b>	<b>33,791</b>

€m	Dec. 31, 2007	June 30, 2008
Equity	12,077	13,902
<i>Out of which:</i>		
<i>Shareholders' equity</i>	10,998	12,456
<i>Minority Interests</i>	1,079	1,446
Net debt	8,685	17,323
Provisions	2,416	2,566
<b>Total</b>	<b>23,178</b>	<b>33,791</b>

## Financial Debt (1)

€bn	Dec. 31, 2007	June 30, 2008
Gross debt	9.6	18.3
Cash	1.4	1.4
<b>Net debt (1)</b>	<b>8.2</b>	<b>16.9</b>

### Split of gross debt by maturity

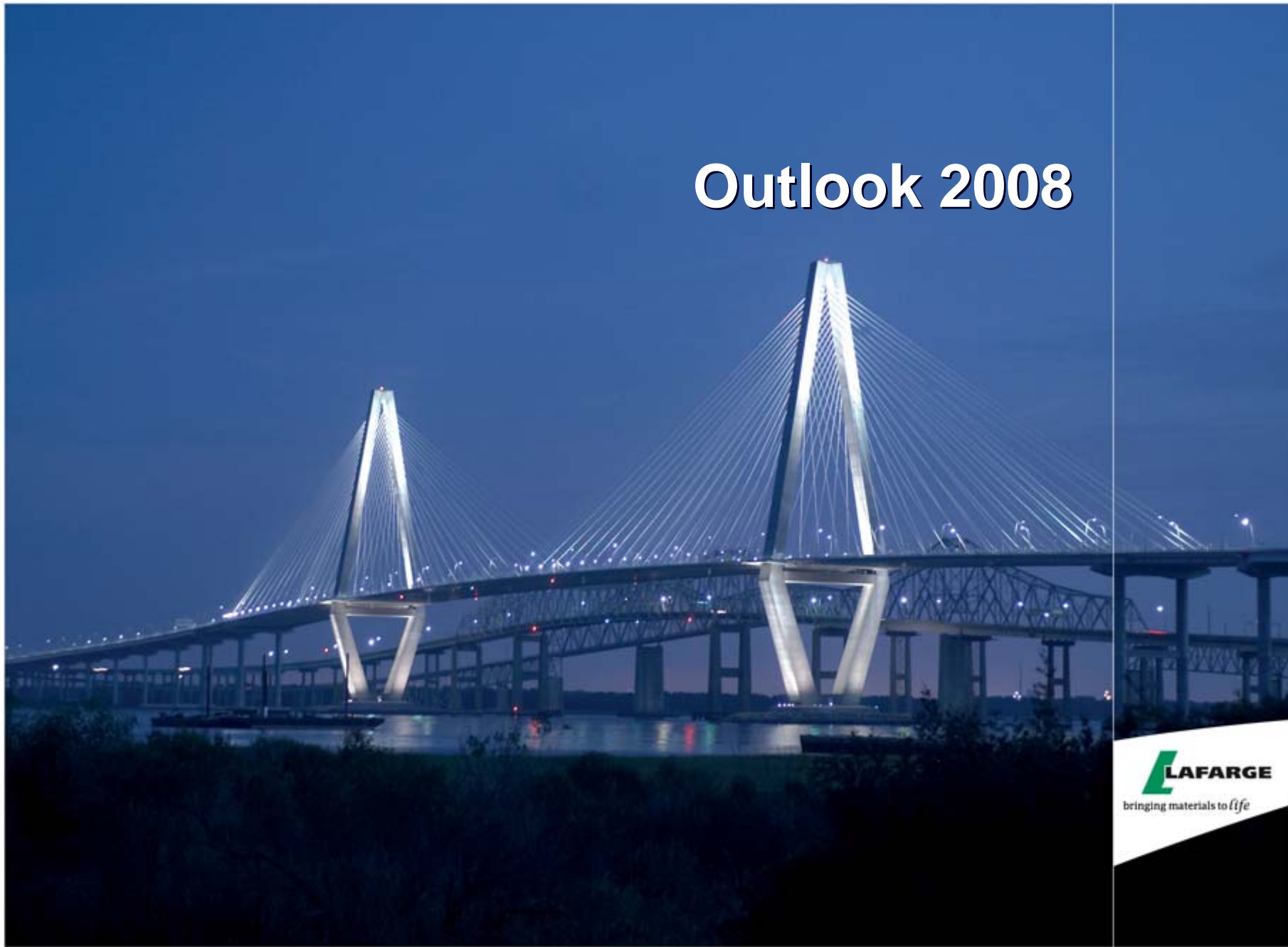
Less than 1 year (2)	1.6	17%	2.1	11%
1 to 5 years	3.7	38%	11.0	60%
More than 5 years	4.3	45%	5.2	29%

- Successfully completed €1.5 bn refinancing related to the €1.8bn first tranche of the Orascom credit facility
  - 6% average interest; maturity of 3 and 7 years
- Weighted average interest rate at June 30 of 5.4%
  - 5.8% at June 30 2007

(1) Excluding puts and derivatives : € 0.4 bn at end of June 2008 ; € 0.5 bn at end of December 2007

(2) After reclassification of € 2.1 bn of short-term debt based upon the Group's ability to refinance these obligations on a medium and long-term basis through its committed credit facilities

# Outlook 2008



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## 2008 Outlook – Market \* Overview

	Volumes (%)	Price	Highlights
Western Europe	-6 to -4	+	Solid France / Spain & UK softer
North America	-7 to -5	+	Volumes declining in the US
Middle East	8 to 10	+ / ++	Strong overall
Central and Eastern Europe	8 to 10	+ / ++	Solid trends in most countries
Latin America	8 to 10	+ / ++	Price recovery in Brazil
Africa	6 to 8	+ / ++	Strong growth overall
Asia	6 to 8	+ / ++	Sustained growth overall
<b>Overall</b>	<b>2 to 4</b>	<b>+ / ++</b>	<b>Strength of emerging markets more than offset volume softness in the US, Spain and the United Kingdom. Pricing up overall</b>

\* Market growth forecast at national level

## 2008 Outlook – Other Elements (1)

### COST FACTORS

- Price increases exceeding cost factor increases
- Net energy input cost impact -  
Cement: 1.9€/tonne (net of cost reductions)

### OTHER FACTORS

- Cost of debt (gross): 6%
- Tax rate: ~ 20%
- Capital expenditures:
  - Sustaining: ≤ 1 bn€
  - Internal Development: ≤ 2 bn€

(1) Including Orascom Cement

## Orascom Highlights

- Fast growing markets
- Excellent positions and teams
- Merger processes successfully completed in June with our Cairo center and organization running
- Some delays for the start up of the new plants all non recurring and largely solved
  - 8MT new capacities launched in 2008 in addition to the existing 27MT
- Synergies potential confirmed
- More development prospects in the region than originally expected

# Appendices





# 2008 Market Overview

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## 2008 Outlook update – Market \* Overview

### Western Europe

	Volumes (%)	Price
<b>Cement</b>		
▪ France	-1 to 1	+
▪ Spain	-15 to -10	=
▪ UK	-8 to -6	+
▪ Austria	0 to 2	+
▪ Germany	0 to 2	+
▪ Greece	-5 to -3	+

### Aggregates & Concrete

- Volume decline in UK and Spain. Positive pricing overall

### Gypsum

- UK market expected to soften. Moderate price increases overall

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview

### North America

	Volumes (%)	Price
<b>Cement</b>		
▪ United States	-11 to -9	=
▪ Canada	0 to 2	+
<b>Aggregates &amp; Concrete</b>		
▪ Positive pricing trend and on-going soft volumes		
<b>Gypsum</b>		
▪ Challenging environment continuing in 2008		

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview

### Middle East

	Volumes (%)	Price
<b>Cement</b>		
▪ Egypt	> 10	++
▪ Iraq	15 to 20	++
▪ Jordan	-3 to -1	++
▪ Turkey	2 to 4	-
▪ UAE	> 20	++
<b>Aggregates &amp; Concrete</b>		
▪ Positive volume and pricing trends, notably in Egypt		

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview

### Central and Eastern Europe

	Volumes (%)	Price
<b>Cement</b>		
▪ Poland	5 to 7	++
▪ Romania	15 to 20	++
▪ Russia	6 to 8	++
▪ Ukraine	8 to 10	++
▪ Serbia	7 to 9	++
<b>Aggregates &amp; Concrete</b>		
▪ Solid volume growth together with positive pricing		
<b>Gypsum</b>		
▪ Overall, good market trends		

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview

### Latin America

	Volumes (%)	Price
<b>Cement</b>		
▪ Brazil	10 to 12	++
▪ Chile	5 to 7	+
▪ Honduras	6 to 8	++
▪ Ecuador	4 to 6	= / -
<b>Aggregates &amp; Concrete</b>		
▪ Strong volume growth combined with solid pricing		

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview Africa

	Volumes (%)	Price
<b>Cement</b>		
▪ South Africa	-2 to 0	+
▪ Algeria	7 to 9	+
▪ Morocco	9 to 11	+
▪ Kenya	8 to 10	+
▪ Nigeria	10 to 12	++
▪ Zambia	> 20	++
<b>Aggregates &amp; Concrete</b>		
▪ Aggregates:	Positive pricing, moderate volume growth	
▪ ReadyMix:	Positive pricing, volumes softening	

\* Market growth forecast at national level

## 2008 Outlook update – Market \* Overview Asia

	Volumes (%)	Price
▪ South Korea	-4 to -2	+
▪ Malaysia	6 to 8	++
▪ Philippines	-2 to 0	+
▪ Indonesia	8 to 10	++
▪ India	8 to 10	+
▪ China	8 to 10	++
▪ Bangladesh	4 to 6	+

\* Market growth forecast at national level



# Additional Information

Continuing operations

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## Additional Information by Geographical Zone

By geographical zone of destination	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
<b>Sales (million of €)</b>	<b>8,385</b>	<b>9,069</b>	<b>4,690</b>	<b>5,069</b>
Western Europe	3,181	3,207	1,673	1,701
North America	2,068	1,764	1,297	1,109
Middle East	256	630	145	361
Central and Eastern Europe	643	853	400	535
Latin America	424	483	218	250
Africa	938	1,164	489	613
Asia	875	968	468	500
<b>COI <sup>(1)</sup> (million of €)</b>	<b>1,360</b>	<b>1,611</b>	<b>1,015</b>	<b>1,099</b>
Western Europe	523	522	343	314
North America	179	85	241	166
Middle East	66	194	43	116
Central and Eastern Europe	202	297	164	222
Latin America	77	98	40	48
Africa	210	287	120	160
Asia	103	128	64	73

(1) Current Operating Income

# Aggregates & Concrete:

## Additional Information by Geographical Zone

	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Var like f/ like	2007	2008	Var like f/ like
<b>Volumes <sup>(1)</sup></b>						
<b>Pure Aggregates</b> (millions of tonnes)	<b>118.7</b>	<b>113.8</b>	<b>-7.0%</b>	<b>70.5</b>	<b>67.9</b>	<b>-7.6%</b>
<i>Of which</i>						
Western Europe	43.0	42.1		22.6	22.3	
North America	59.1	54.0		38.4	35.3	
Other countries	16.6	17.7		9.5	10.3	
<b>Ready-mix</b> (millions of m <sup>3</sup> )	<b>20.9</b>	<b>20.6</b>	<b>-8.0%</b>	<b>11.1</b>	<b>11.3</b>	<b>-6.8%</b>
<i>Of which</i>						
Western Europe	10.0	9.4		5.1	4.9	
North America	5.0	4.6		2.9	2.8	
Other countries	5.9	6.6		3.1	3.6	
<b>Sales <sup>(2)</sup> (millions of €)</b>						
<b>Total Aggregates &amp; Concrete</b>	<b>3,002</b>	<b>2,933</b>	<b>0.4%</b>	<b>1,724</b>	<b>1,699</b>	<b>1.1%</b>
<i>Of which Pure Aggregates</i>						
<b>Total</b>	<b>1,161</b>	<b>1,119</b>	<b>0.5%</b>	<b>681</b>	<b>655</b>	<b>0.5%</b>
Western Europe	545	540		291	289	
North America	476	423		307	273	
Other countries	140	156		83	93	
<i>Of which Ready-mix</i>						
<b>Total</b>	<b>1,688</b>	<b>1,678</b>	<b>0.1%</b>	<b>907</b>	<b>917</b>	<b>1.2%</b>
Western Europe	847	833		437	437	
North America	490	443		285	261	
Other countries	351	402		185	219	
<b>Current Operating Income (millions of €)</b>						
<b>Total Aggregates &amp; Concrete</b>	<b>244</b>	<b>237</b>	<b>-0.7%</b>	<b>226</b>	<b>211</b>	<b>-3.9%</b>
<i>Of which</i>						
Western Europe	142	134		89	81	
North America	43	39		100	90	
Other countries	59	64		37	40	

- (1) By destination  
(2) Before elimination of inter divisional sales by origin

# Gypsum:

## Additional Information by Geographical Zone

	6 Months			2 <sup>nd</sup> Quarter		
	2007	2008	Var like f/ like	2007	2008	Var like f/ like
<b>Volumes</b>						
<b>Total Boards</b> (millions of m <sup>2</sup> )	362	382	5.3%	182	193	5.2%
<b>Sales</b> <sup>(1)</sup> (millions of €)						
<b>Total Gypsum</b>	826	801	2.2%	411	403	3.8%
<i>Of which</i>						
Western Europe	473	477		235	237	
North America	146	93		67	45	
Other countries	207	231		109	121	
<b>Current Operating Income</b> (millions of €)						
<b>Total Gypsum</b>	82	31	- 59.6%	36	11	- 66.4%
<i>Of which</i>						
Western Europe	54	44		26	17	
North America	7	(32)		(2)	(17)	
Other countries	21	19		12	11	

# YTD Sales at June 30, 2008 – Cement

Like for Like Sales Variance Analysis by Region and in Major Markets<sup>(1)</sup>

Cement	Volume effect	Other effects <sup>(2)</sup>	Activity variation vs. 2007
<b>Western Europe</b>	<b>-4.2%</b>	<b>4.6%</b>	<b>0.4%</b>
France	1.8%	4.6% <sup>(3)</sup>	6.4%
United Kingdom	-6.2%	6.7%	0.5%
Spain	-18.3%	0.4% <sup>(4)</sup>	-17.9%
Germany	8.8%	3.8%	12.6%
Greece	-6.7%	5.6%	-1.1%
<b>North America</b>	<b>-9.8%<sup>(3)</sup></b>	<b>2.5%</b>	<b>-7.3%</b>
<b>Middle East</b>	<b>2.4%</b>	<b>14.8%</b>	<b>17.2%</b>
Jordan	-1.0%	21.8%	20.8%
Turkey	9.2%	-6.1%	3.1%
<b>Central and Eastern Europe</b>	<b>10.8%</b>	<b>24.3%</b>	<b>35.1%</b>
Poland	-1.1%	17.1%	16.0%
Romania	18.4%	9.4%	27.8%
Serbia	-1.1%	14.6%	13.5%
Russia	15.2%	67.6%	82.8%
<b>Latin America</b>	<b>9.3%</b>	<b>10.9%</b>	<b>20.2%</b>
Brazil	14.0%	35.6%	49.6%
Chile	11.5%	-2.5%	9.0%
Venezuela	-2.0%	11.8%	9.8%
<b>Africa</b>	<b>2.6%</b>	<b>10.6%</b>	<b>13.2%</b>
South Africa	5.2%	7.6%	12.8%
Morocco	10.5%	8.1%	18.6%
Kenya	2.1%	11.0%	13.1%
Nigeria	0.7%	9.5%	10.2%
<b>Asia</b>	<b>3.5%</b>	<b>10.5%</b>	<b>14.0%</b>
China	-8.8%	18.2%	9.4%
South Korea	1.8%	5.0%	6.8%
India	10.7%	8.0%	18.7%
Malaysia	15.2%	4.8%	20.0%
Philippines	-5.0%	1.0%	-4.0%
Indonesia	7.1%	22.6%	29.7%
<b>Cement (all markets)</b>	<b>1.5%</b>	<b>8.2%</b>	<b>9.7%</b>

(1) Variance on like for like sales on domestic markets before elimination of sales between Divisions

(2) Other effects: including price effects, product and customer mix effects

(3) Pure price effect: 4.6%

(4) Pure price effect: 2.6%

(5) Volumes in the United States: -12.7%; in Canada: +1.9%

## YTD Sales at June 30, 2008 – Aggregates & Concrete and Gypsum

Like for Like Sales Variance Analysis by Region and in Major Markets

Aggregates & Concrete	Volume effect	Other effects*	Activity variation vs. 2007
<b>Pure Aggregates</b>	<b>-7.0%</b>	<b>7.5%</b>	<b>0.5%</b>
France	-1.5%	6.6%	5.1%
United Kingdom	-6.3%	6.7%	0.4%
North America	-10.3%	5.3%	-5.0%
South Africa	-0.8%	7.3%	6.5%
<b>Ready-mix Concrete</b>	<b>-8.0%</b>	<b>8.1%</b>	<b>0.1%</b>
France	-1.7%	5.9%	4.2%
United Kingdom	-15.9%	8.6%	-7.3%
North America	-9.5%	6.7%	-2.8%
South Africa	-11.7%	14.5%	2.8%
<b>Gypsum</b>	<b>Volume effect</b>	<b>Other effects*</b>	<b>Activity variation vs. 2007</b>
<b>Boards</b>	<b>5.3%</b>	<b>-5.7%</b>	<b>-0.4%</b>
Western Europe	1.6%	1.6%	3.2%
North America	-2.7%	-25.9%	-28.6%
Asia, Pacific	16.0%	6.2%	22.2%

\* Other effects: including price effects, product and customer mix effects

## Other Income (Expenses)

€m	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
Net gains (losses) on disposals	164	191	16	189
Impairment of assets	(6)	(30)	(3)	(29)
Restructuring	(17)	(7)	(12)	(3)
Others	(59)	(18)	(27)	4
<b>Total</b>	<b>82</b>	<b>136</b>	<b>(26)</b>	<b>161</b>

## Finance Costs

€m	6 Months		2 <sup>nd</sup> Quarter	
	2007	2008	2007	2008
Financial charges on net debt	(257)	(390)	(128)	(207)
Foreign exchange	1	38	8	15
Others	12	(38)	24	(8)
<b>Total</b>	<b>(244)</b>	<b>(390)</b>	<b>(96)</b>	<b>(200)</b>